



WAGE AND SALARY REPORT

2024

Prepared by the AMBA
Benchmarking Team

AMBA.org

Contents

Report Disclosure.....	3
Executive Summary.....	4
Participant Demographics.....	7
Participants by U.S. Region	8
Participants by Total Annual Revenue	8
Participants by Industries Serviced	9
Participant Typical Mold Size Range	9
Gross Margin by Respondent Percentage.....	10
Trend: Gross Margin by Respondent Percentage	10
Respondent Revenue Change (Last Three Years)	11
Respondent Primary and Secondary Revenue Sources	11
Workforce & Hiring Metrics.....	12
Hiring Expectations (Next 12 Months).....	13
Trend: Hiring Expectations (Next 12 Months)	13
Hire Position Type by Respondent Percentage.....	14
Trend: Hire Position Type.....	14
Number of Shifts by Respondent Percentage.....	15
Pay Differential by Shift Type.....	15
Ratio of Manufacturing Supervisors per Production Employee	16
Overtime Opportunities.....	16
Employment & Benefits	17
Employee Age Demographics	18
Trend: Workforce Age.....	18
Employee Incentives Offered.....	19
Salary Adjustment Opportunities	19
Year-over-Year Trend: Average Cost-of-Living Increases (2023 vs. 2024)	20
Average Cost-of-Living Increases (Current vs. Planned)	20
Vacation Weeks Offered by Respondent Percentage.....	21
Average Years of Service for Vacation Weeks	21
Wages & Salaries.....	22
Wages Year-Over-Year Trend.....	23
Wages Year-Over-Year Trend (cont.)	24
Explanation of Wage Data.....	25
Administrative / Executive Assistant.....	26
Apprentice Mold Builder: Beginner	27
Apprentice Mold Builder: Year 1.....	28
Apprentice Mold Builder: Year 2.....	29
Apprentice Mold Builder: Year 3.....	30
Apprentice Mold Builder: Year 4.....	31
Apprentice Mold Builder: Year 5.....	32

Assembly Operator	33
Boring Mill / CNC Operator	34
CAD / Mold Design Supervisor	35
CAD / Mold Designer.....	36
CAD Detailer	37
CAM Modeler.....	38
CAM Programmer	39
Chief Executive Officer (CEO).....	40
Chief Financial Officer (CFO)	41
Clerical / Receptionist	42
CMM Operator.....	43
CNC Machine Operator.....	44
CNC Programmer	45
CNC Programmer - 5-Axis.....	46
Customer Service Representative	47
Delivery Driver	48
Engineering Manager.....	49
Estimator.....	50
Financial Controller / Accountant	51
General Laborer	52
General Machinist.....	53
General Manager	54
Gun Drill Operator.....	55
Human Resources Manager	56
Information Systems Manager.....	57
Inspector	58
Lead Mold Builder	59
Maintenance / Machine Repair	60
Mold Polisher	61
Mold Sampling Technician	62
Non-Lead Mold Builder	63
Office Manager	64
Operations / Plant Manager	65
Payroll Specialist	66
Press Operator	67
Project / Program Manager	68
Purchasing Agent / Buyer.....	69
Quality Manager	70
Sales (Inside)	71
Sales Account Manager.....	72
Sales Director / Manager	73

Shipping and Receiving Clerk	74
Sinker EDM Operator	75
Supervisor / Foreman.....	76
Warehouse Director / Manager.....	77
Wire EDM Operator	78
APPENDIX.....	79
Primary Source of Revenue.....	80
Secondary Source of Revenue	80
Participants by Primary Mold Type.....	81
Trend: Average Number of Employees.....	82
Average Number of Employees by Revenue Range.....	82
Full-Time Employees Min, Mean, Max, and Total	83
Part-Time Employees Min, Mean, Max, and Total	83
1 Vacation Week – Years of Service*	84
2 Vacation Week – Years of Service*	84
3 Vacation Weeks – Years of Service*	85
4 Vacation Weeks – Years of Service*	85
5 Vacation Weeks – Years of Service*	86
Average Vacation Weeks by Annual Sales Revenue*	86

Report Disclosure

First Resource, Inc. and the American Mold Builders Association (AMBA) have exercised professional care and diligence in preparing this report.

However, because the data used in this report comes from third-party sources and representatives from First Resource, Inc., and AMBA have not independently verified, validated, or audited any such data, First Resource, Inc., and AMBA make no representations or warranties concerning the accuracy of the information contained in this report.

First Resource, Inc. and AMBA shall not be liable to any client, manufacturing or business company executive or any other person or entity for inaccuracy or inauthenticity of the information contained in this report or for any errors or omissions in its content, regardless of the cause of such inaccuracy, inauthenticity error or omission.

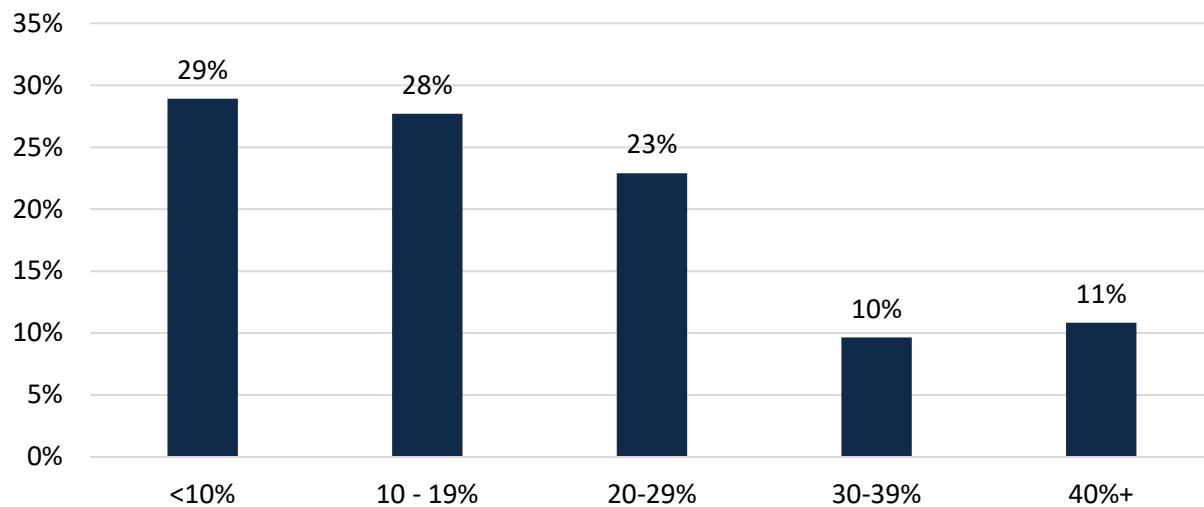
Furthermore, in no event shall First Resource, Inc., and/or AMBA be liable for consequential, incidental, or punitive damage to any person or entity in any manner relating to this report.

Finally, all data in this report has been reviewed by AMBA legal counsel, follows anti-trust regulations, and has been approved for disbursal.

Demographics: Gross Margin

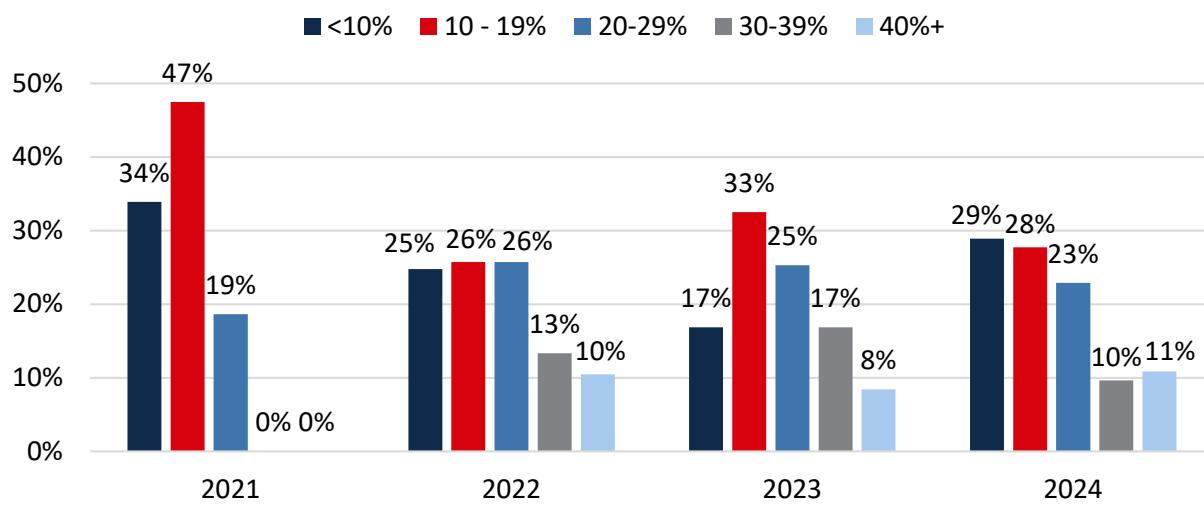
Nearly one-third of domestic mold manufacturers surveyed report gross margin percentages of less than 10 percent and another third between 10 and 19 percent. Approximately another quarter reported gross margins between 20 and 29 percent.

Gross Margin by Respondent Percentage



Gross margin percentages for 2023 improved slightly over those reported in 2022, when a quarter of mold manufacturers reported gross margins under 10 percent. However, margins in 2024 have retreated to the percentage levels experienced by respondents in 2022.

Trend: Gross Margin by Respondent Percentage



Employment & Benefits

2024 AMBA Wage & Salary Report

Employment & Benefits

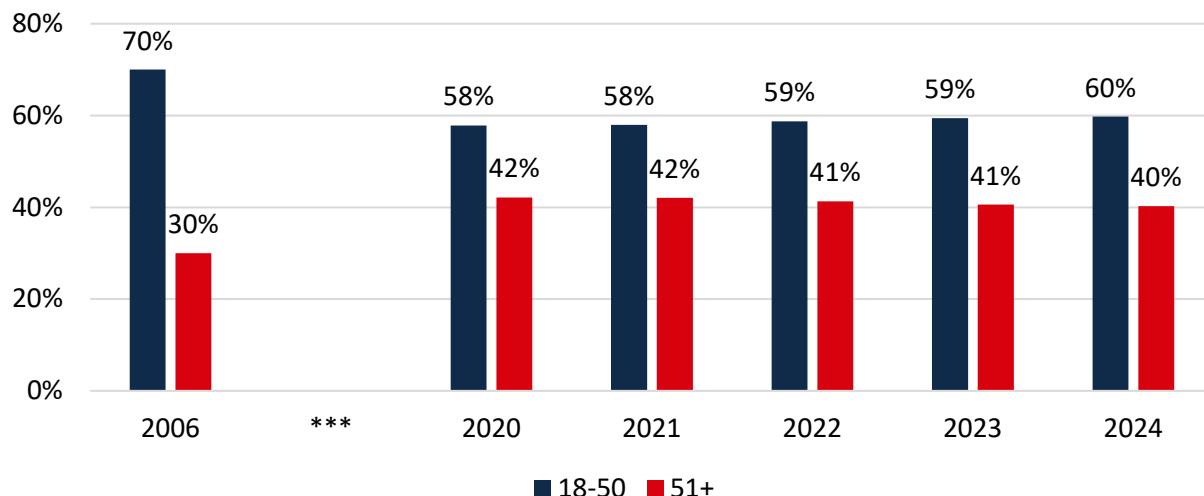
Age demographics experienced only subtle shifts this year. The percentage of employees aged 40 or under stayed the same, while those over 65 rose by 1 percent. While U.S. mold manufacturers have made modest gains in reducing the workforce's average age since 2018, companies must continue to recruit younger generations as other employees age and approach retirement (65).

Employee Age Demographics

Year	Employee Representation by Age							
	18-30	31-40	41-45	46-50	51-55	56-60	61-65	66+
2024	20%	18%	10%	12%	13%	12%	10%	5%
2023	20%	18%	11%	11%	12%	14%	11%	4%
2022	20%	17%	11%	11%	14%	14%	10%	4%
2021	19%	17%	11%	11%	14%	14%	11%	3%
2020	18%	17%	10%	12%	16%	15%	8%	3%
2019	21%	15%	9%	12%	16%	15%	9%	3%
2018	19%	15%	11%	13%	16%	14%	8%	3%
2017	19%	15%	12%	13%	16%	14%	7%	3%
2016	19%	17%	13%	14%	17%	12%	6%	3%
2015	19%	16%	12%	14%	16%	12%	7%	3%
2014	18%	19%	15%	15%	15%	11%	6%	2%
2013	19%	22%	12%	15%	15%	10%	5%	2%

Additionally, although the ratio of employees 18-50 to those 51+ (60-40 in 2024) remained fairly level compared to the past four years, data from 2006 showed a more sustainable 70-30.

Trend: Workforce Age

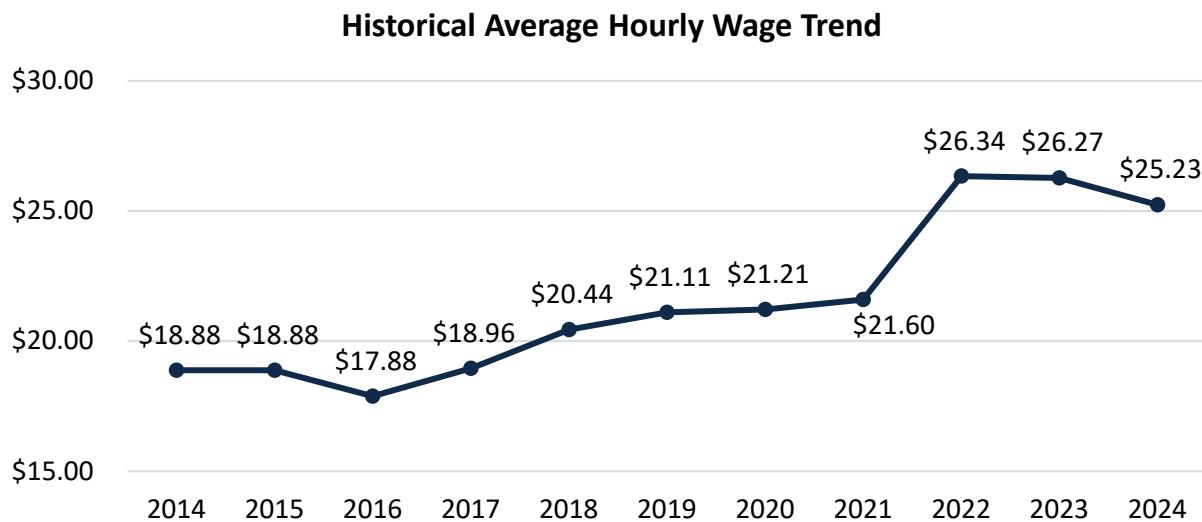


Wages & Salaries

2024 AMBA Wage & Salary Report

Apprentice Mold Builder: Year 4

Completed the fourth year of training.



General Information			Starting Rate			Average Rate			Average Years
Annual Revenue	Participants	Employees	Min.	Avg.	Max.	Min.	Avg.	Max.	
<2.5M	3	3	-	-	-	-	-	-	-
\$2.5 - \$4.99M	11	11	\$19.80	\$24.69	\$37.00	\$19.80	\$25.60	\$37.00	3
\$5M - \$9.99M	8	13	\$20.00	\$24.75	\$33.00	\$20.00	\$25.50	\$33.00	4
\$10M - \$19.99M	2	3	-	-	-	-	-	-	-
\$20M+	6	11	\$15.00	\$21.92	\$30.00	\$19.00	\$23.85	\$30.37	4
Grand Total	30	41	\$14.00	\$23.71	\$37.00	\$19.00	\$25.23	\$37.00	3

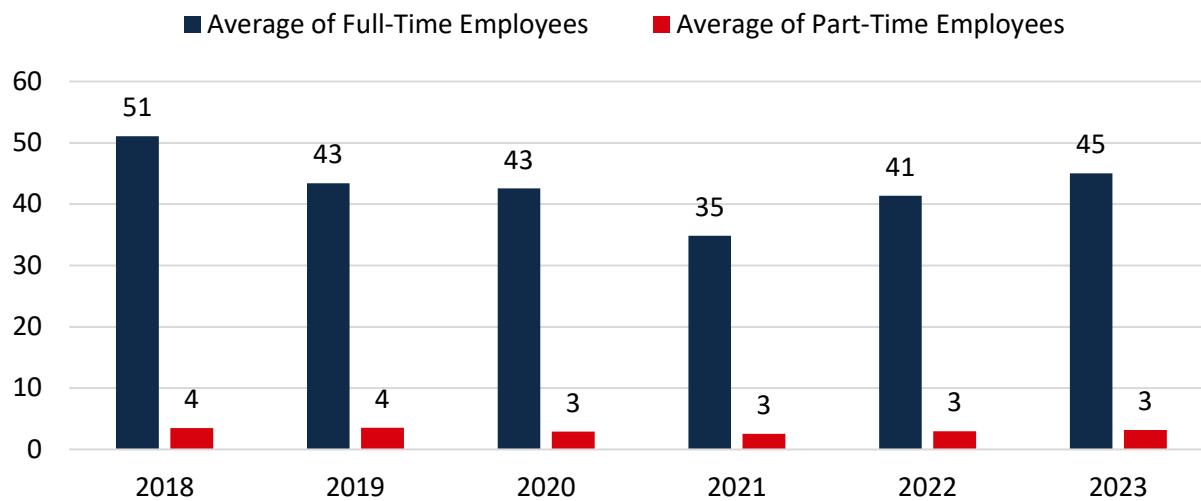
General Information			Starting Rate			Average Rate			Average Years
Region	Participants	Employees	Min.	Avg.	Max.	Min.	Avg.	Max.	
Michigan	10	15	\$15.00	\$21.50	\$30.00	\$19.00	\$22.86	\$30.37	4
Midwest	13	18	\$14.00	\$24.60	\$37.00	\$19.80	\$26.75	\$37.00	4
Northeast	5	6	\$19.00	\$24.51	\$29.50	\$19.00	\$24.91	\$29.50	2
South	2	2	-	-	-	-	-	-	-
West	0	0	-	-	-	-	-	-	-
Grand Total	30	41	\$14.00	\$23.71	\$37.00	\$19.00	\$25.23	\$37.00	3

APPENDIX

2024 AMBA Wage & Salary Report

Demographics: Employees

Trend: Average Number of Employees



Average Number of Employees by Revenue Range

